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MEETING MATERIALS

In the Matter of the Plan of Compromise and Arrangement of: 9227-1584 Québec Inc.

This mailing contains documents relating to the matter of Plan of Compromise and Arrangement of 9227-1584 Québec Inc. These documents ("**Meeting Materials**") are as follows:

- Schedule **A** – Notice to Creditors of the Meeting of Creditors and the Sanction Hearing
- Schedule **B** - Creditor letter - Nadon Applicants
- Schedule **C** - Plan of Nadon Applicants, issued on April 15, 2021 and entitled « *Nadon Plan - Plan of Compromise and Arrangement* » (in English only)
- Schedule **D** - Creditor letter - Steckler Applicants
- Schedule **E** – Amended Plan of the Steckler Applicants, issued on April 30, 2021 and entitled « *Steckler Plan - Amended Plan of Compromise and Arrangement* » (in English only)
- Schedule **F** - Affected Creditors, Proxy and Voting Form
- Schedule **G** - Instructions for Completion of Proxy
- Schedule **H** - Registration to the Creditors' Meeting
- Schedule **I** - Resolution of Affected Creditors at the Creditors' Meeting

Other documents:

- Court Order issued on April 28, 2021 and entitled « *Plan Filing and Creditors' Meeting Procedure Order* » (in English only)
- Amended Court Order issued on April 29, 2021 and entitled « *Jugement rectificatif du jugement rendu sur procès-verbal le 28 avril 2021* » (in French only)

Please read carefully the instructions for the proper completion of the diffrents forms.

Additional copies of the Meeting Materials could be obtained from the Monitor's Website (home.kpmg/ca/squarecandiac), or by requesting one from the Monitor by email at squarecandiac@kpmg.ca.

Dated at Montréal, this 3rd day of May 2021.

KPMG Inc.
Court-appointed Monitor